

Kaizen: PPE Darren Clyde, Senior Lean Coach



1. Problem Statement

Needless over-issue of PPE Kits (316 duplicated kits issued to technicians in 2016)

2. Aims

 To reduce the spend on initial issue PPE whilst ensuring individuals still receive PPE needed for their work prior to deployment offshore.

3. Method

- Kaizen event that included the PPE supplier
- Map current process and draw out issues causing overspend on PPE
- Analyse the root causes to all the issues and identify their solutions
- Build a detailed to-be process
- Carry out the actions needed to run the new way of working
- Track the benefits

4. Impact

- Over-issue of kits reduced
 - 93% in 2017
 - 100% in the last 6 months
 - Despite a spike in recruitment with the up-man for a major hook-up contract.
- · Quantity of returned kits reduced
- Measures implemented at minimal cost that makes the suppliers work easier (i.e. less expensive).
- Benefits tracked for a year after and spend per person is still below target
- Regular meetings with supplier set-up to ensure standard kit continues to contain best for purpose PPE.
- 43% Cost avoidance during a major hook-up contract up-man

% cost avoided

43%

(Jun - Nov17)